

| | Budget | | Forecasted Performance | | | | | | |
|--|----------------------------------|---------------------------------|--|--|---------------------------------------|---------------------------------------|---|----------------------------------|-------------------|
| | Original Budget for 2019/20 £ | Revised Budget for 2019/20 £ | Expenditure | | | Income | | | Net |
| | | | Annual Expenditure Budget for 2019/20 £ | Annual Expenditure Forecast for 2019/20 £ | Expenditure Variance for 2019/20 £ | Annual Income Budget for 2019/20 £ | Annual Income Forecast for 2019/20 £ | Income Variance for 2019/20 £ | Net Variance £ |
| Adult Social Care | 47,933,750 | 48,323,870 | 66,111,190 | 65,487,890 | -623,300 | -17,787,320 | -17,923,200 | -135,880 | -759,180 |
| Childrens and Family Services | 16,031,300 | 16,913,400 | 18,510,830 | 18,835,080 | 324,250 | -1,597,430 | -1,688,790 | -91,360 | 232,890 |
| Executive Director - People | 226,220 | 226,220 | 226,220 | 226,220 | 0 | 0 | 0 | 0 | 0 |
| Education (DSG Funded) | -444,000 | -444,000 | 101,991,760 | 101,614,840 | -376,920 | -102,435,760 | -102,058,840 | 376,920 | 0 |
| Education | 8,402,690 | 8,606,350 | 11,769,540 | 11,565,520 | -204,020 | -3,163,190 | -3,002,190 | 161,000 | -43,020 |
| Public Health & Wellbeing | -80,000 | 114,450 | 5,942,810 | 5,986,610 | 43,800 | -5,828,360 | -5,872,160 | -43,800 | 0 |
| People | 72,069,960 | 73,740,290 | 204,552,350 | 203,716,160 | -836,190 | -130,812,060 | -130,545,180 | 266,880 | -569,310 |
| Corporate Director - Economy & Environment | 185,820 | 185,820 | 185,820 | 185,820 | 0 | 0 | 0 | 0 | 0 |
| Development and Planning | 2,826,630 | 2,910,340 | 5,299,330 | 5,456,650 | 157,320 | -2,388,990 | -2,258,990 | 130,000 | 287,320 |
| Public Protection and Culture | 3,814,750 | 3,875,900 | 9,144,140 | 9,310,100 | 165,960 | -5,268,240 | -5,309,980 | -41,740 | 124,220 |
| Transport and Countryside | 23,093,180 | 23,131,690 | 33,749,520 | 33,963,990 | 214,470 | -10,617,830 | -10,821,880 | -204,050 | 10,420 |
| Place | 29,920,380 | 30,103,750 | 48,378,810 | 48,916,560 | 537,750 | -18,275,060 | -18,390,850 | -115,790 | 421,960 |
| Executive Director - Resources | 0 | 90,760 | 90,760 | 85,500 | -5,260 | 0 | 0 | 0 | -5,260 |
| Commissioning | 709,910 | 781,820 | 7,367,830 | 7,499,370 | 131,540 | -6,586,010 | -6,677,550 | -91,540 | 40,000 |
| Customer Services and ICT | 2,994,290 | 3,081,750 | 3,984,390 | 3,916,290 | -68,100 | -902,640 | -886,010 | 16,630 | -51,470 |
| Finance and Property | 2,244,570 | 2,251,420 | 47,368,490 | 47,099,370 | -269,120 | -45,117,070 | -44,407,930 | 709,140 | 440,020 |
| Human Resources | 1,429,190 | 1,487,610 | 1,999,010 | 1,892,380 | -106,630 | -511,400 | -438,580 | 72,820 | -33,810 |
| Legal and Strategic Support | 3,282,870 | 3,281,560 | 3,903,170 | 3,923,950 | 20,780 | -621,610 | -673,630 | -52,020 | -31,240 |
| Resources | 10,660,830 | 10,974,920 | 64,713,650 | 64,416,860 | -296,790 | -53,738,730 | -53,083,700 | 655,030 | 358,240 |
| Chief Executive | 830,850 | 982,820 | 992,820 | 959,320 | -33,500 | -10,000 | -10,000 | 0 | -33,500 |
| Chief Executive | 830,850 | 982,820 | 992,820 | 959,320 | -33,500 | -10,000 | -10,000 | 0 | -33,500 |
| Capital Financing & Management | 10,787,140 | 10,911,080 | 11,418,760 | 11,793,430 | 374,670 | -507,680 | -807,680 | -300,000 | 74,670 |
| Movement Through Reserves | -117,000 | -2,411,010 | -2,411,010 | -2,411,010 | 0 | 0 | 0 | 0 | 0 |
| Risk Management | 500,000 | 350,310 | 350,310 | 350,310 | 0 | 0 | 0 | 0 | 0 |
| Capital Financing and Risk Management | 11,170,140 | 8,850,380 | 9,358,060 | 9,732,730 | 374,670 | -507,680 | -807,680 | -300,000 | 74,670 |
| Total | 124,652,160 | 124,652,160 | 327,995,690 | 327,741,630 | -254,060 | -203,343,530 | -202,837,410 | 506,120 | 252,060 |